

# Operational Analysis & Awareness (OAA)

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# History of OAA

## ➤ **Event Analysis & Situational Analysis (EASA)**

- 2011 to 2014 in RAPA
- 2014 to 2017 in RAM
- 2017 became formal department

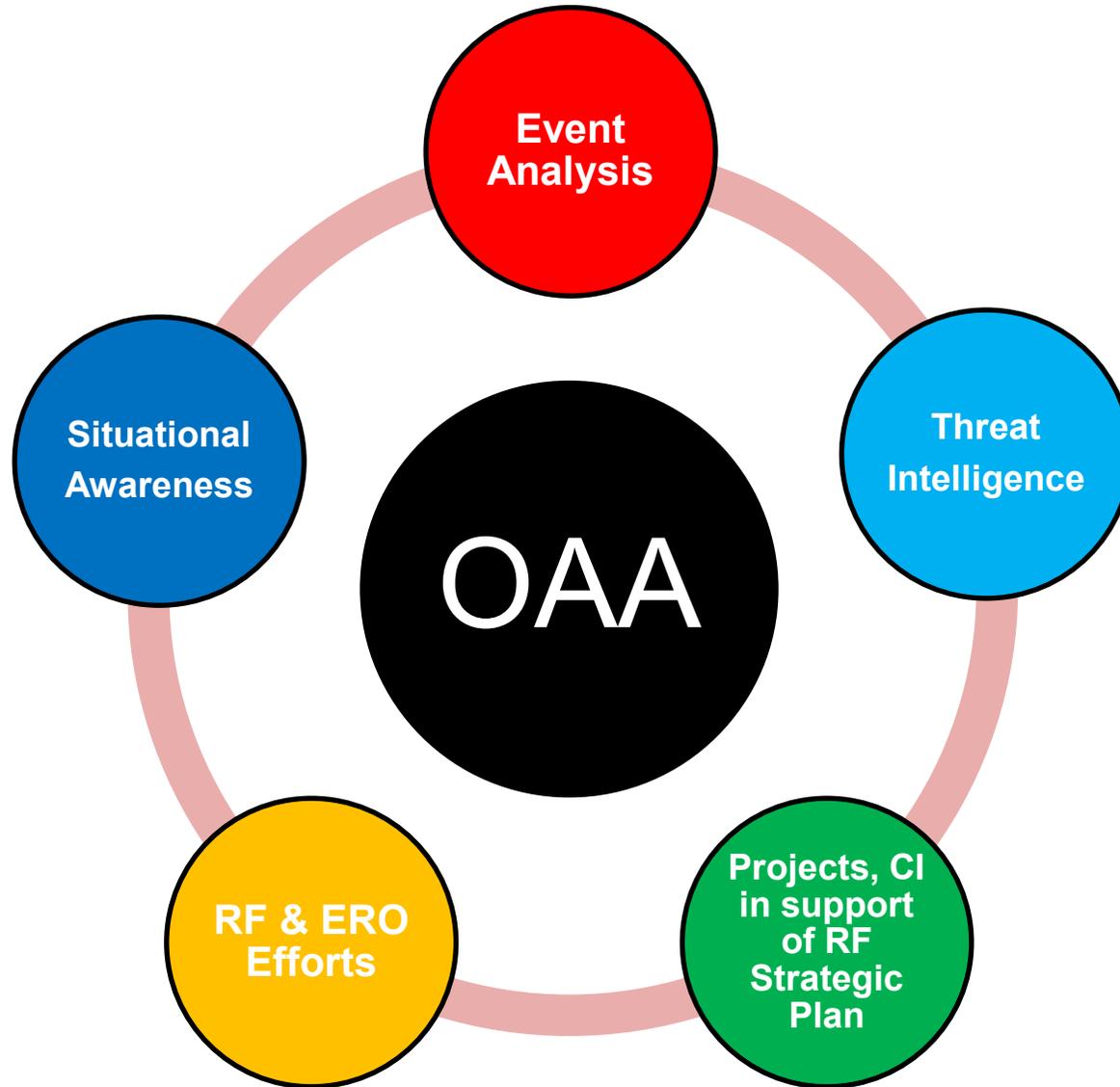
## ➤ **In 2020, renamed “Operational Analysis & Awareness” (OAA)**

### ➤ **OAA Team:**

- Senior Manager – Tony Purgar
- Principal Analyst – Dwayne Fewless
- Principal Analyst – Kellen Phillips
- Principal Analyst & Protection Engineer – Bill Crossland
- Analyst – Danielle Daugherty



# OAA Department



# OAA Supports RF Mission, Values and Work

## ➤ Key Outputs:

- Event Analysis
  - [EA Cause Coding](#) and [Lessons Learned](#)
- Situational Awareness
  - Threat Intelligence Monitoring, Assessment and Communications
- Entity Outreach
  - FERC/NERC Inquiry
  - Ohio Security Tabletop
  - NERC Monitoring & Situational Awareness Conference
- Event Analysis Subcommittee (EAS)



# Event Analysis

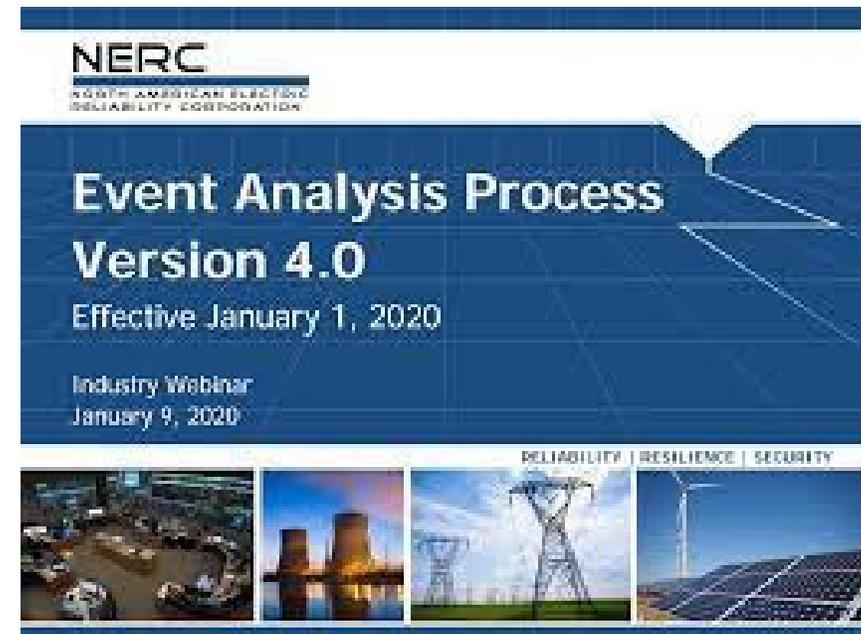
## ➤ Where does the process start?

- [OE-417](#)
- [EOP-004](#)

U.S. Department of Energy Form DOE-417	<i>ELECTRIC EMERGENCY INCIDENT AND DISTURBANCE REPORT</i>	OMB No. 1901-0288 Approval Expires: 05/31/2024 Burden Per Response: 1.8 hours
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## ➤ Discussion with reporting entity:

- Interest in event
- Categorize event
- Set expectations



# Event Analysis cont'd

## ➤ Targeted Time Frames:

- Initial brief report
- Final brief report
- Initial call that includes
  - RF
  - NERC EA
- Any questions and a request for a final debrief sent to entity
- Final debrief includes
  - RF/NERC provide understanding of event to entity
  - Agreement on understanding reached
- Entity has time to provide final comments
- Event closed in EA space



# Event Analysis cont'd

- **If your Registered Entity experiences a system disturbance, we encourage your participation in the Event Analysis (EA) Program**
  - Submit your event information to RF by using the email address: [disturbance@rfirst.org](mailto:disturbance@rfirst.org)
  - Event information includes, but is not limited to:
    - OE-417 Reports
    - EOP-004 Reports
  - For more information, visit:
    - RF Public Website: [Event Reporting](#)
    - DOE: [oe.netl.doe.gov/oe417.aspx](http://oe.netl.doe.gov/oe417.aspx)
    - [NERC EA Program](#)



# Inquiries

## ➤ Initiated by:

- FERC
- NERC



**FERC**

**NERC**  
NORTH AMERICAN ELECTRIC  
RELIABILITY CORPORATION

## ➤ Goal of an inquiry:

- Understand what happened
- Let entities tell their story
- Create recommendations to learn from industry and implement best practices



# Situational Awareness

## What is Situational Awareness (SA)?

- Situational awareness involves knowing what is going on around you at any given time.

## What are the benefits of Situational Awareness?

- Well developed situational awareness provides business leaders with insight into what has happened, what is currently happening and what might happen next.



# Situational Awareness

## The three stages of situational awareness:

- **Perception** - The first step in achieving SA is to perceive the status, attributes and dynamics of relevant elements in the environment.
- **Comprehension** - Comprehension of the situation is based on a synthesis of perceived information. Comprehension goes beyond simply being aware of (or perceiving) information that is presented to include an understanding of the significance of those elements.
- **Projection** - Projection is the ability to anticipate future conditions, based on the perception and comprehension of information at least in the near term in order to make informed decisions.

*Source: NERCs “Reliability Guideline: Situational Awareness for the System Operator”*



# Situational Awareness

## ReliabilityFirst SA Objective

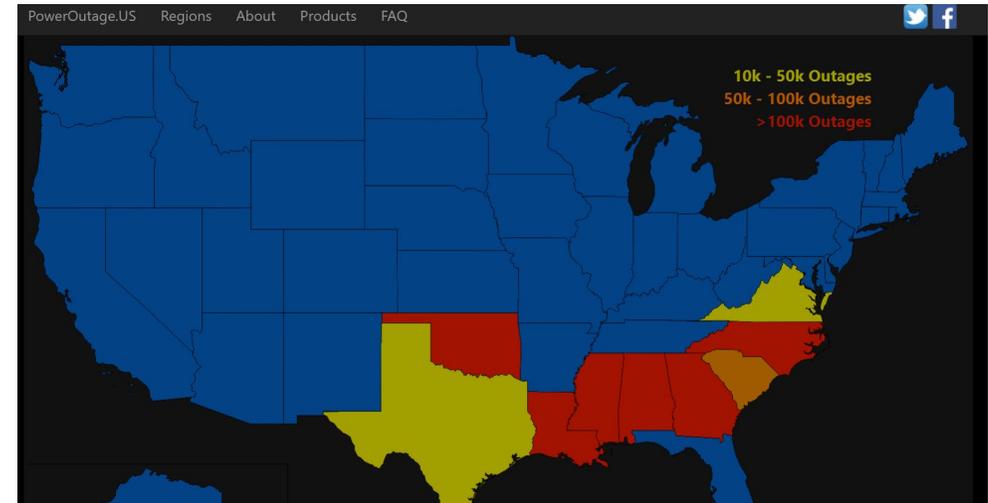
The Operational Analysis and Awareness (OAA) group monitors, coordinates, assesses and disseminates SA information with the RF Executive team, RF staff and stakeholders.

- Identify emerging threats and trends and analyze the potential impacts to reliable operation of the Bulk Electric System (BES)
- Gather and assess data and share information efficiently and effectively
- Work closely with RF Stakeholders to leverage expertise to advance general industry practices surrounding risk identification, mitigation and prevention by exchanging ideas, lessons learned and best practices



# Tools and Sources

- RF Stakeholders (Registered Entities, NERC and EISAC, FERC, RF Staff)
- Poweroutage.us
- Ventusky
- FireEye
- Situation Awareness for FERC, NERC and the Regions (SAFNR)
- Reliability Coordinator Information System (RCIS)
- MISO Communications System (MCS)
- LifeRaft Navigator (News, Media)



# Situational Awareness

- **Partner with RF Stakeholders – *Work together, Learn, Adopt & Adapt***
  - Building relationships
  - Mature Situational Awareness / Threat Intelligence capabilities
- **Work with and learn from the E-ISAC**
  - Bulletins/portal
  - Industry Engagement Program
  - Services
- **Sharing information**
  - Best practices
  - Lessons learned
- **Learn from events and reduce risks to the Bulk Power System**



# Situational Awareness Notifications

**Notification Process - For events deemed appropriate to share with RF Stakeholders, OAA will develop and distribute an email notification to RF Registered Entities.**

➤ **Example Process Summary:**

- RF was informed that entities received several suspicious letters
- RF determined that it was important to notify our entities
- RF was in touch with the E-ISAC who was also getting notification of these letters
- E-ISAC created an All-Points-Bulletin APB 22-06
- RF Shared E-ISAC APB with all RF Entities

➤ **Examples:**

- December 2022 – Members report receipt of suspicious letters
- April 2022 - Possible misconfiguration leading to security vulnerability for Siemens SPPA-T3000
- December 2020 - SolarWinds breach



# OAA and Industry Collaboration

## ➤ **We are in this together**

- ERO and industry subcommittees, taskforces, working groups
- FERC & NERC efforts (e.g., inquiry results)
- RF annual cold weather preparedness visits
- Protection System monitoring/analysis/reporting
- NERC Monitoring and Situational Awareness Conferences
- GridEx / Grid Security Conferences



# OAA Wrap Up

- Please share this material internally within your organization, where applicable.
- If you have questions about any material covered, please visit our [Contact Us](#) page and use the form to direct your questions to the Operational Analysis & Awareness team via the drop down.



# Questions & Answers

Forward Together  **ReliabilityFirst**